

ANIMAL SERVICE CENTER OF THE MESILLA VALLEY **BOARD OF DIRECTORS MEETING**

The following agenda will be considered at a regular Meeting of the Animal Service Center of the Mesilla Valley Board of Directors to be Held on Thursday, October 28th, 2021 at 9am at the City Council Chambers, City Hall, 700 N. Main St., Las Cruces, New Mexico.

Individuals who are unable to attend in person may view this meeting on CLC-TV, cable channel 20 on Comcast, or on YouTube.com/clctv20.

Per the most recent COVID-19 Public Health Order, those attending the meeting shall be required to wear a face mask.

AGENDA

- I. Call to Order & Pledge of Allegiance
- II. Determination of a Quorum
- III. Changes to Agenda and Approval of Agenda
- IV. Minutes
 - a. Approval of the Minutes from the regular ASCMV Board Meeting held September 23rd, 2021.
- V. Reports/Presentations
 - a. CfPP Presentation-Rick Hahn
 - b. City and County ACO Reports City Animal Control and County Animal Control
 - c. Shelter Statistics/Activities Dr. Trina Hadden
 - d. Committee Reports
 - 1. Finance Eric Enriquez, Committee Chair
 - 2. Executive Manuel Sanchez, Committee Chair
 - 3. Facilities Kasandra Gandara, Committee Chair
- VI. Discussion Items
 - a. ASCMV Employee Salaries
- VII. Public Input
- VIII. Chair and Board Comments
- IX. Adjournment

Next Meeting: Wednesday, November 17th, 2021 at 9:00 am.

If You Need an Accommodation for a Disability to Enable You to Fully Participate in this Event Please Contact Us 48 Hours Before the Event at <u>382-0018/v</u> or <u>541-2128/tty</u>. Posted Dated: October 25th, 2021.

1			ANIMAL SERVICE CENTER OF MESILLA VALLEY
2 3			September 23, 2021, at 9:00 a.m.
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5 6	BOA	RD ME	MBERS PRESENT:
7			el Sanchez - Chairman
8		Tessa	a Abeyta-Stuve – Vice-Chair
9		Lynn	Ellins – Board Member (arrived 9:09)
10		Yvonr	ne Flores - Board Member (arrived 9:25)
11		Kasar	ndra Gandara - Board Member
12		Eric E	nriquez - Ex-Officio Member
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14	BOA		MBERS ABSENT:
15			Murillo-Trujillo- Board Member
16		Chuci	k McMahon - Ex-Officio Member
17 18	I.	Call t	o Order & Determination of Quorum: Chair Sanchez called the meeting
19	1.		er at 9:03 a.m.
20		to ora	or at 5.00 a.m.
21	II.	Chan	ges to Agenda and Approval of Agenda: Motion by Board Member
22			a-Stuve, second by Board Member Gandara. Motion passed.
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24	III.	Minut	tes
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26		A.	Approval of the Minutes from the regular ASCMV Board Meeting held
27			August 26, 2021: Change Ms. Lucero to Lt. Wiitala under ACO reports.
28			Motion to approve with amendment by Board Member Abeyta-Stuve,
29 30			second by Board Member Gandara. Motion passed.
31	IV.	Pana	rts/Presentations
32	1 V .	ixepo	113/F1636IItation3
33		A.	City and County ACO Reports - City and County Animal Control: Mary
34		7 4.	Lou Ward, Doña Ana ACO Supervisor reported 244 stray animals, 163 were
35			picked up, 60 were stray cats, 103 were stray dogs. In addition there were
36			16 sick or injured animals, six were cats, 10 were dogs. Also eight owner
37			surrender animals that were all dogs. On a four year comparison chart of
38			the stray animals 244 in 2021, 278 in 2020, 432 in 2019, and 315 in 2018.
39			The four year return to owner comparison chart, returned 23 in August 2021.
40			Additional animals that were picked up, also nine welfare holds, no animal
41			cruelties, two quarantines, added rabies submission for bats. There were
42			three bat rabies submissions, two were negative and one was positive. The
43			amount of animals picked up via district was shown. District 1 five, District 2.33. District 3.37. District 4.33. District 5.33. District 6 five, and District 7.33.
44 45			2 33, District 3 27, District 4 32, District 5 33, District 6 five, and District 7 28. She added a new slide on stray cats that were picked up by districts
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46			and also stray dogs. The reasons for owner release, aggressive was one,

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killing livestock three, vicious and/or dangerous two, and animals that were sick were two. Chair Sanchez mentioned that in District 2 there seemed to be a large amount of cats picked up and asked the cause. Mary Lou Ward stated people are trapping and so more people are calling for cats in traps. They are trying to discourage trapping right now. There have also been a lot of people complaining, issues, didn't want the cats for various reasons.

Gino Jimenez, Animal Control Supervisor for City of Las Cruces stated for August they responded to 508 calls for strays, of those 243 were gone on arrival, apprehended 265. 228 were impounded at the Animal Service Center, 112 were dogs, and 116 were cats. They were successful in field RTO 37 dogs and attempted to field RTO 20, so 57 identifiable animals. The three year stray call comparison and the numbers are within the trend. Three year field RTO comparison, July was 53, but August was the average of 37. Reasons for owner release of animals, five for aggression and two actually killed the owner's other dog; two dogs for illness, owners could not afford vet bills; two from one owner who was homeless and he could not care for those animals; three dogs owners were unable to care for; one cat that had become aggressive with the owner; and one dog the owner was having some mental health issues and chose to release the dog. Reasons officers unable to RTO; 16 for no contact by phone or at the residence, one the microchip was not registered, and three the microchip information was not current.

В. Shelter Statistics/Activities: Clint Thacker gave the ASCMV Executive Director's report. The current population is 534 as of yesterday. That is up from 2020, but significantly down from 2019. 2019 was included in the reports as 2020 with the pandemic was an odd year all data. Intake in 2021 381 dogs, 310 cats, and other 7. 2019 was 1,060 animals. 2020 was at 571. Transfers/rescues 187, and ACTion Program for Animals is always a local rescue that does a lot for the sick kittens/cats/newborn, which is greatly appreciated. Halo Animal Rescue in Arizona, Humane Society of Utah received flight animals from Dog is my Copilot, and New Hope Rescue in Colorado. A total of 135 dogs, 51 cats, and one other. Returns, we had three behavior problems, two landlord does not allow, one cannot afford basic care, and one lifestyle change. The timeframe of the people owning the animals was between 8-11 days. It was asked if medical information comes with incoming animals. Clint Thacker stated they do take any medical information. If the animals comes to the Shelter without, then they start the animal over with vaccinations. The outcomes it is best to focus on the percentage. In 2019 adoptions were 258, but the intake was over 1,000 animals. In 2021 adoptions is 140, but only 590 intake. Reclaim for 2021 was 11.5%, 26.8% for rescued, community cats was 10.3%, euthanasia did go higher to 33% at 230 animals, live release rate of 67.8%. Euthanasia reasons graph shown, number one reason is behavior feral, hopefully that will drop with the TNR program in the City. It is still going to be up as the

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capability/capacity is not matching what the demand is. Total number of visitors 656 in August which is down from July of 1,179. There were 196 appointments made, 88% were kept, and 60% resulted in finalized adoptions at ASCMV. Website views 40,283, that is not original hits, it is hits on each page. Facebook views at third highest of 2,954.

Board Member Abeyta-Stuve as about the two cases of animals returned due to landlord. Clint Thacker state the process for adoptions they removed all of that type of information and going on what the individual says. And it is up to the individual to know their limitations. Board Member Gandara mentioned a letter/petition that was related to adoption and opening up the Center for people to freely view the animals. Clint Thacker stated that the letter was sent to the Board and other City and County officials. While well meaning, it is misleading on the numbers as percentages show a clearer picture. The current policy of appointment based adoptions is due to continuing in the pandemic, we are still in masks, sitting 5 feet apart, with the more dangerous variant than last year and he needs to keep the staff safe, their significant others, and young children. They found last November that when an employee has COVID it spreads like wildfire, and this closed the center down. This significantly impacted the care, and then euthanasias will be very high if that happens again. He urged the Board to continue to support the appointment based adoptions at least until the pandemic is And also might be helping the animals stay healthier. mentioned that 2,200 visited in one month in 2019 and Board Member Gandara wanted to know how many adoptions came of those 2,200 visitors. Right now Clint does not have that number on hand. Right now they only allow two people per appointment whereas sometimes whole families would come in. Board Member Gandara stated she does view the webpage but it always takes her back to the beginning. She also asked if they could capture people looking at the animal photos and contact them. Clint Thacker stated he also dislikes the webpage returning to start, it is not a webpage thing but a shelter software thing. It is on the software developers to do list, which is a long list. He mentioned there are several ways people can get ahold of the ASCMV, calling the center, send message on Facebook, or e-mail which goes to the entire ASCMV, not just one person. Also start an application for adoption through the website which sends notification to Shelterluv and when someone at the Shelter logs in it shows that number awaiting approval big and bright. Board Member Gandara asked if the whole application was required to be filled out online. Clint Thacker will get back with the answer.

C. Committee Reports

1. Finance - Eric Enriquez, Committee Chair: Board Member Enriquez stated the Finance Committee did not meet as Board Member were not present. Josh Saffell presented the unaudited

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financial report for the period ending August 31, 2021. The statement of net position, in the general fund there was cash of \$1,389,122.00, receivables of \$319,000.00, total assets of \$1,708,122.00, of that liabilities we had \$68,269.00, revenue collected in advance of \$179,869.00 which left in the general fund an unassigned fund balance of \$1,459,984.00. In the capital projects fund there is cash of \$29,798.00, and a restricted fund balance of \$29,798.00. In the capital assets fund, total capital assets less the accumulated depreciation amount totaling \$181,759.00 and an equal amount in the unassigned fund balance. Change in net position all funds, the general fund had total revenues of \$996,931.00, and total expenditures of \$352,271.00. For the period there was a positive net change to fund balance of \$644,660.00. There was no activity in the capital projects or the capital assets fund. Budget to actual, total revenues \$996,000.00 was 26.2% of budget and total expenditures of \$352,000.00 were 9.3% of budget. This being the second month of the period, there was a budget parameter of 16.7%, so well above with revenue and slightly under with total expenditures. Looking at revenues and expenditures, started off with a large gap between revenue and the expense and that is due to the contributions from City and the county. Now the revenue is only slightly above expenditures but that is still good as bringing in more money than expending. Finally looking at percentage of total expenditures, again total expenditures are \$352,271.00 of that 69% is personnel expenses, 15% was services, 9% for insurance, 5% for supplies, and 1% for other, and 1% for repairs and maintenance.

Board Member Flores asked if other funds could have funds transferred from the general fund. Josh Saffell stated it would be possible with action from the Board. Board Member Flores asked if the 69% to personnel was allocated funds or do they have those personnel now. Josh Saffell stated the 69% that was represented was of the actual expenditures, which then represents actual employees there. Board Member Flores also asked if there is an allocation for more employees. Clint Thacker stated they have money for additional employees which comes from the personnel budget. Right now they have lower levels of staffing from 2020 and into 2021 because unsure of how COVID etc. Now with more animals coming in and they are scrambling to hire individuals which is difficult at the low amount being offered. There are seven new employees coming in. Right now the hiring is at \$11.03. A higher wage would help get and keep people but also can be absorbed into the budget without more funds. Board Member Flores asked about benefits and how many part time and full times employees there are. Clint Thacker stated full time do get City offered benefits but he will have to acquire

the full time and part time numbers for later. The turnover is high with an average of about two years.

- 2. Executive Manuel Sanchez, Committee Chair: Chair Sanchez stated not a lot from the meeting which is reflective in the agenda which has no action items. There was discussion of the work session for which those items will be discussed later in this agenda. Also discussed future participation for the Coalition for Pets and People.
- 3. Facilities Kasandra Gandara, Committee Chair: Board Member Gandara stated they had a meeting and regularly discuss the issue with correcting the ponding area which is not large enough and the City is trying to figure out a different design. Clint Thacker stated the City is doing a very good job with two engineers of different firms come and quoting on that project. The issue is they have a ponding area inside the fenced area. It is too close to the ASCMV, it gathers mosquitos and also the water does not drain. They were going to move it but could not build one large enough to accept what it was originally designed for, not currently holds. That retention pond is actually deeper but through the years silt has accumulated.

Board Member Gandara mentioned they spoke about moving kennels. Clint Thacker stated with the new construction they lost the impound lot behind the main gate, which is now in construction, so all the impound is now back to the east side of the shelter, which is the X kennels. The building maintenance, Paul Reeves, done an excellent job of getting everything moved over. They are still ironing out some of the finer details.

Board Member Gandara mentioned hiring for vacancies, animal caregivers, animal care specialist. Clint Thacker stated the animal care specialist description has been written and in the hands of HR for months. Board Member Gandara asked Board Member Enriquez to check on that. She also mentioned vet tech, surgical tech. Clint mentioned that because of delays with the City the surgical tech has not started yet but he will be shortly. This was also asked of Board Member Enriquez to look into.

The new facility is looking great, foundations are in, doing rough-in for the electrical and the plumbing underground. There was a clogging drain issue in one of the kennels and Rotor Rooter found that it goes straight down into dirt. The P-trap was broken. Two days ago they had to cut out the cement area, dig down, replace the P-trap, and then fill it all. That was completed. Also they are on a maintenance schedule with Maddox Plumbing for preventive care for doing the main lines, instead of just when there are problems.

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V. **DISCUSSION ITEM**

Α. Discuss Future Plans of the ASCMV: Clint Thacker stated Board Members had asked if he had a magic wand and waved, what will happen. He had several meetings with his managers. Talk about staffing levels, not just in total but get specific on departments, a new department to be created, address the JPA, critical needs for sooner rather than later, and a review. The most important is the people.

Staffing levels, front office new staff five full time and three part time. The front office needs an office lead and new individuals for the new center. Three additional part time to be able to go out to the off sites more for Friday. Saturday, and Sunday. In kennel looking at eight full time and four part time, these are additional animal caregivers (ACG) this would be at the new center. With the new building comes a new building maintenance individual. Adoption rescue coordinator, five enrichment and behavior specialists, so a full time lead for that crew and four part time others. These will be in charge of basic enrichment for the animals as well as some basic training. So eight full time and four part time. Medical department, four full time, most important is the addition of the spay/neuter coordinator with TNR happening. The administration, HR specialist is something that is a great idea. New department focus on community outreach and have a community outreach coordinator which will be over education specialist, social media, trap/neuter/return program manager, and then manage intake. So six new staff for the administration.

Staff wages currently start at \$11.03 that is not a living wage. The center has had no cost of living increases. Increase the minimum pay to \$14.00 an hour which would be competitive pay. Right now fast food is \$13.80 to over \$14.00 an hour. They would hire people at the \$13.00 an hour with an incentive that if there long enough to be off probation which is one year. then you get another dollar increase after that. With currently an average of two years retention this is hoping to pick that up a bit, as a lot of work goes into training individuals.

In the hiring pool for the front office there were 10 applicants but only three showed up for the tour, and of those one to two might not make the interviews. It takes five to six months to have a hiring pool go through the process to be contacted. A higher pay will help that hiring pool be larger. Many of the ASCMV employees have two jobs. The ASCMV wants to be as equitable as possible with pay. The budget analysist has done a great job and this plan can be rolled out in two years and totally absorbed by the ASCMV currently.

Another limitation is what an exempt employee can make, but did not state how much they currently make, it was the minimum that their job makes. Example, assistant kennel supervisor who has been there a long time. \$35,000.00 is the limit for the exempt employee but his job pay states at \$32,000.00. Because the minimum is below \$35,000.00 he no longer qualifies as exempt employee even though he makes more in his current job. They had employees that went to non-exempt, which means paying overtime, which means they are not included in some of things ASCMV does or that person's schedule would have to be adjusted. It is not cohesive to a team unit. Hopefully get some job minimum pays changed for that exempt.

New department, Community Outreach program. This would be a total change to the mission. Mission currently has nothing to do with education or social media. It has to do with caring for animals in a way that meets the laws. First there would be a supervisor all of the community outreach. Then education specialist for working with children, schools, job fairs; social medial specialist running all social media platforms, ASCMV has Instagram page but not much goes on, have a Snapchat which is basically for ads, have TikTok that only has two things on it. Good intentions but not a lot of follow through. Trap/neuter/return program manager, running the TNR program, working closely with the ACO, handling deterrents. Finally an intake manager that meets with people for animal surrender and help gather resources to help people retain their animals if that is their wish (called intake diversion).

An HR specialist, which will be a direct liaison with the City HR. Having the same rights in the hiring program Munis, and also NEOGOV which is HR. This person could walk new hires through the process. Sometimes it has been weeks just for an e-mail sent to individuals who are waiting. They would be able to schedule drug testing, on-board individuals. Sometimes new hires show up and ASCMV had no idea they were coming. Also this person will be doing payroll. Clint is not allowed to do payroll as per the City.

Medical and kudos to Dr. Hadden on expanding and taking on the extra things; animals, surgeries. Increase the surgery schedule to fives per week plus. This will take planning and resources. Renovate the adoptable cat room once the new center is built, perfect place to do surgery, large enough for several surgical tables. Two additional surgical kennel assistants, main priority to clean surgical kennels but also help with technical scrubbing of instruments, etc. Additional spay/neuter coordinator. SNAP does a great job. Eliminating a middle person would make things smoother/easier. Mobile spay and neuter van. Asking for additional staff to make this happen. There does have to be coordination, how to advertise, be scheduling, contacting owners for records and not feeding the animals prior, when to

pick up, where to park, where to have the event. So a mobile clinic coordinator would be needed with this.

Joint Powers Agreement. Unknown when the last update was done. Things to be changed would be, not meeting monthly, quarterly is sufficient and can always have work sessions or a special meeting. Drug testing was done with the City however it was not part of the JPA and therefore was stopped. Also some more education mandating with the ACOs. The center is currently doing a fear free shelter program, which is let's take the center out as reason for stress for the animals. Would like the ability to direct the ACOs. Ability to manage intakes, need the ability to say once ASCMV meets a specific number of animals that the staff can handle, after that emergencies only.

Not becoming part of the City after talking with managers, budget analysist, others who were absorbed into a municipal government they would not recommend it. Some things can be done by ASCMV that could not if part of the government setting. An example is the salary increase, going to HR, to director, to assistant manager, and then approved by City Council. With this he can present to the Board, get blessing, and move forward on it. Next is Animal Control, Clint proposes Mesilla Valley Animal Care & Control (example of a name). Then can have ACO education, specifically what needs to be done and also change the approach. Let's do less enforcement, more here to help. To do this need more animal control officers. Would need one supervisor, four lease officers, seven additional ACO with beyond what they are at currently fully staffed. And have some office space at the new center or existing center, cubicles in the front lobby are some thoughts.

Critical needs. There was a double wide trailer west of the ASCMV used as the medical facility. Got a grant for \$77,000.00 to get rid of the trailer and get a cement slab. The slide shows the slab layout with a trench around it that is a drain system. Extend the cement out 10 feet and put kennels on both sides of the trench, therefore clean one half, animal can be in the other half of the kennel. Cement work \$20,000.00, new kennels \$156,000.00, industrial ceiling fans \$6,000.00, misting fan \$4,000.00, so total of \$186,000.00 that cannot be absorbed into the budget. This is a critical need. Hopefully see this funded by next year. Very difficult to keep this area clean.

New center needs. Just left of the new building would have been a large gathering area he would like to have on the center and was one of the first things cut because of the value engineering (cut things to afford the building). Essentially a box with a floor, have a door for the outside, area to gather for staff meetings, trainings, etc. To do this would take \$1.3 million and this is in the hands of the grant writer for this project, a community

center, a place for people to come see the animals, not just to put animals to sleep.

Board Member Flores asked what being independent from the City and County would mean and breaking away from the JPA. She is looking to a discussion on the dissolution of the JPA. She stated Clint Thacker wanted dissolving the JPA which would be the dissolution of the Board. Clint Thacker stated there was never mention of dissolving the JPA, keep the JPA but update it. The addition would animal control would be under ASCMV. Clint continued to assure that there is no discussion about breaking away from the JPA as Board Member Flores continued to assert she understood. Revamping the JPA to include some more specific things. Chair Sanchez clarified that the ASCMV does not want to be part of the City. but have the ASCMV remain as it is with the JPA, but with changes/updates. Board Member Flores stated they would need the City attorney or state to discuss whether it would be a brand new application as the terms would be different. She stated a JPA is issued upon terms submitted, and she sees the terms changing drastically. Board Member Flores also asked about what an exempt employee. Non-exempt is someone that can earn overtime, which exempt cannot as they are salary based. Clint stated that as with the current JPA, have the City still be the fiscal manager.

Board Member Abeyta-Stuve approves of equitable wages and the community outreach. Coordination is required for all to work, particularly the new TNR. In staying with the JPA she would like to see the type of collaboration with the County that helps to match the needs that the City provides to the ASCMV. Cross trained ACO with City and County will help with staffing and will probably lead to better management and hopefully less stress on the ACOs.

Board Member Ellins asked what "remains separate from City and County" mean, specifically the word "separate." Clint stated that means the JPA will stay in place, and ASCMV will not be a part of the City. Board Member Ellins asked about the turnover and which employees. Clint Thacker stated the biggest turnover is animal caregivers, and front office staff as "it is always their fault" and get yelled at. Finances would need to discuss with City and County to accommodate the added need of approximately \$1 million. ASCMV is moving into a City building that was okayed by City residents, but does house county animals. Board Member Ellins asked if the City is still taking over the ASCMV and then the County will be charged per animal per se. Clint Thacker emphasized that is not what he would like to see happen. And right now there is a JPA and it is the City, County, and ASCMV. Any party can dissolve the JPA with written notice, but the Executive Director of the ASCMV is saying not to dissolve the JPA, revise it and work together.

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Board Member Gandara asked if Clint had been able to discuss these ideas with the City management staff, and also she wanted to hear from City management staff. Clint Thacker stated he had good discussions with City Manager Pili, and Assistant City Manager, Eric Enriquez. It was mentioned moving ACO to another department and so that started some of this thought process of moving ACO to ASCMV. He spoke with other directors who did get absorbed by government and wished they had not done that. At present Clint has not spoken yet with the ACOs. Board Member Gandara mentioned that the pay is different for City and County ACOs. Clint Thacker mentioned years of service would be a factor and implement some type of protocol. Board Member Gandara mentioned the mission statement changing and the need for a strategic planning session for that. Clint Thacker mentioned that in his previous location he supervised over 14 cities of which each had different ordinances, and so there was a cheat sheet of those ordinances for where the ACO was located at the moment. Board Member Gandara asked for more discussion on liberties going away and the ability to manage intakes with emergency only and she thought that was already done. Clint Thacker stated only during the pandemic was he able to manage intakes in any way. They are currently getting 30-40 animals a day and did these animals really need to come to the center which is question he regularly asks. Therefore more euthanasias to get the number down to get to the quality of care. And he would appreciate the JPA stating he can slow intake except for emergencies when at a certain point, therefore allowing better quality of care for the animals present at the center. And when the number of animals decreases, then accept more intakes. Board Member Gandara stated that it is difficult due to laws the state has, and has any analysis been done of the laws involved in adding something like this. Clint Thacker stated that is a good point and does need to be addressed and looked at. Board Member Gandara asked for priorities. Clint Thacker stated the first would be salary increase for the staff, and this can already be absorbed by the current budget. The second would be the kennel area discussed for cement, etc. Board Member Gandara mentioned with the new center would come the need for more employees. Clint Thacker stated some is more important, five additional full time front office personnel, the five additional animal caregivers. Board Member Gandara would like a list of prioritized needed employees. Also the conversations between the City and County need to be had.

Chair Sanchez asked about priorities and timing of the staff, when to bring them on board. Also in terms of the budget, a summary of one time capital upgrades versus recurring staffing increases, i.e. impact to the budget. There are struggles of both City and County on staffing ACOs. Also a list of JPA changes would be helpful. This is a good jumping off point to push the discussions forward.

Board Member Flores mentioned that Las Cruces City taxpayers are paying for the new building, the City owns the land the ASCMV is on. City does payroll, HR services, etc. If there were rumblings of the City taking over, it is just because it seemed like it would make more sense. There needs to be a full Board robust discussion. There needs to be an equitable agreement. She believes currently it is not equitable.

Board Member Ellins asked what some liberties would go away would mean. Clint Thacker restated about the salary increases, but the liberty of saying the Executive Director wants this to be done and write a letter to HR and it is done; versus being a part of the City and having to get the approval of the Assistant City Manager who would then have to talk with HR, go to the City Manager, possibly City Council and then get approved. It was clarified that liberties would go away from the Executive Director if ASCMV became a part of the City. Clint Thacker added that there is an administrative charge ASCMV pays to the City of approximately \$100,000.00. In years past the City has forgiven that so ASCMV meets budget, but that is in the budget.

Board Member Gandara feels strongly about getting the mobile unit going as it has been promised over the years. In the priority list where is the mobile unit and what is the amount of money to take for this. Clint Thacker mentioned the county already has a mobile unit and Mary Lou Ward is working on that. But he mentioned not duplicating efforts, financially. Maybe partner with the county. Also staff. Feral cats right now are sometimes waiting two days for the surgery. Board Member Gandara also asked about capital outlay funding from the state, the state is currently or will be soon, flush with money.

Eric Enriquez, Assistant City Manager, stated in the past there were discussions of the JPA being dissolved and the City taking over and when he assumed his current position in November it was still an idea. He suggested Clint bring this up with the Board and see where the Board felt this was going before going to a joint meeting between the City and County. He agrees with the consolidation of resources to best provide for the community. There are challenges with Animal Control, first as they are represented by the union, and they are sworn by the police department for criminal activities. This would warrant discussions moving forward. Key point is if the Board wants the JPA to remain.

Fernando Macias, County Manager, stated it is no different going through a budget hearing process, and both City and County have arrived at what the budget is for this given fiscal year. He suggests anytime asked to create 30-plus positions, when you're dealing with departments within the City or within the County where you tell your departments "we can't give you any additional positions," then part of the disconnect is looking at the big picture

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and where we are going to be. He suggests moving quickly the City and County bring in a management assessment team that has the expertise in these types of joint operations and this be jointly funded by the City and County and answerable to the ASCMV Board. As discussion with expansion is held, there needs to be discussions on how to limit the number Also discussion on using the community animal of intake animals. advocacy groups. Also contract public relations firm to do some of the community outreach, as compared to hiring five full time employees with all benefits, etc. He agrees that the JPA is the priority. When he took his position four years ago it was made clear that the City was dissolving the JPA and the county would be charged per animal. And therefore this is why the County has been looking at undertaking effort to diminish the number of animals being brought in and because of all of the challenges internally related to the care or the euthanasia of animals. He stated the County at management or Commission level has never advocated for the abolishment of the JPA. The JPA does have to go to the Department of Finance and Administration but the review is solely to determine whether or not it is financially feasible. He wants continued working together. He stated it is good to have an independent review and process and levels of recommendation. He favors coming to a public meeting with a tangible recommendation in terms of how to proceed and to justify it, see cost, and alternatives. He mentioned they are working on their mobile unit and it is in very good shape. They are planning on trying something in Chaparral for spay and neuter. He believes that there needs to be conversations at the management level before things are brought to the ASCMV Board or Council or Commission.

Board Member Abeyta-Stuve stated this is a great start and she appreciates everyone involved. Board Member Gandara mentioned Fernando Macias sounded angry. She does expect Clint Thacker to have the deep conversations with management of the County and City moving forward. She also mentioned the ASCMV's current marketing group Wilson Binkley and adding money to that. The City constituents approved a hefty GO Bond to design and build the new Animal Services Center, and some where along the way we have to ask the county to give funding for that, and not just per animal. There needs to be transparent conversations. She is feeling there is disconnect with the three entities and that needs work. There needs to be discussions about the ACOs and working more as a team. She wants clear recommendations so that Clint knows specifically what his next steps are. Board Member Flores stated they need between now and the end of December is exactly what Board Member Gandara asked for, bring the two entities together. Be sure if a meeting is called that it not be cancelled as it causes upset with schedules.

Chair Sanchez suggested each of the administrations meet first with the directive from the Board Members. This will give background, foundation

to go into a work session. Board Member Flores wants to be part of that conversation. She wants the Board to be part of the conversation that Mr. Pili and Mr. Macias have as she thinks it is imperative. She doesn't want misinformation. So a work session where they come prepared and the Board comes prepared as to action to take regarding the JPA. Chair Sanchez mentioned a subcommittee for working on the JPA as that had worked well with other entities. Board Member Flores asked if that was dissolution of a whole organization. She believes this is big time, really important.

Ifo Pili, City Manager, stated that this issue of the ASCMV was brought to his attention at the beginning, and that the Board wanted dissolution of the JPA. Upon speaking with Mr. Macias he found some difference of opinion. He wants to be sure that they have the right direction. He stated that staff gets direction from the Board. To make changes on the upcoming fiscal year he mentioned timing is already short due to the budget process. If a third party consultant is requested, it should be done soon.

Board Member Ellins believes that no meetings should be had until an outside consultant is hired to figure out the best way to go and then start having meetings. Board Member Gandara stated direction does need to come from the Board of answering questions: Do we dissolve, and if so what does that look like, and then move into an agency helping to move in that direction. Or do we stay together and what does the JPA say. They have heard from the Executive Director and staff that dissolving the JPA is not the direction they wish to go; they want to stay but have some specific parameters to work in. She stated that some of the discourse is the ACOs that are operating in different spheres but not serving the Center.

If o Pili believes this is the Board's ultimate decision. He would like to see clear direction. If it is about how, then he does not believe a third party consultant is needed. Staff will get together to give the how. Should the question still be "if" then the reasons for that need to be brought up with the Board. Stay with the JPA and need to improve in certain areas, including ACOs and how that is managed, that conversation can be had. They need solid direction from the Board.

Chair Sanchez stated that is fair assessment of the situation. Good first place to start is whether they continue with the JPA or not. Board Member Flores proposed a meeting as soon as possible to vote on the status of the JPA and then move forward. She stated that Clint Thacker does not want the JPA dissolved, he wants it redefined. Chair Sanchez suggested the week of October 4th, possible October 7th. Board Member Gandara stated she would be out of town that week and return on the 14th. Board Member Abeyta-Stuve suggested fleshing out the exact date with respective admins for coordination, and aiming for as soon as possible. Board Member Ellins

asked what the meeting was going to be for. Which was explained for continuing with the JPA. Board Member Ellins then stated he wants to talk to management before this meeting. Chair Sanchez stated he hopes that would happen and what the impacts would be in either direction.

B. ASCMV's Role in the New CLC TNR Program: Clint Thacker stated the budget presented on the slide was put together on behalf of the Animal Task Force TNR Subcommittee because the City wanted information regarding a budget for the trap/neuter/return program that was approved by ordinance. Purchase of traps would be \$9,200.00; outreach by ASCMV \$40,000.00; TNR coordinator; helpline/office assistant \$110,500.00; full surgeries with goal of 1,500 at \$64.00 each, total of \$96,000.00; funding allocation to rescues \$33,000.00; crisis fund \$10,000.00 this would be for anything wrong with the community cat, hard to treat feral cats after anesthesia as they do not like to be touched; trapper teams for people unable to set traps \$10,000.00; estimated study for population \$5,000.00; grand total of \$313,700.00. For the Board, this is a heads up of more money to be requested.

Board Member Gandara she thinks the research and developer collecting data is the most important. Clint Thacker stated it is nearly impossible to estimate population. Board Member Gandara asked how this budget was acquired.

 Geri Wheelis, City of Las Cruces Animal Care Task Force, stated in terms of the study they tried to approach Dr. Roemer numerous times with no response. They did try to look at other programs to see their data collection and the numbers are based on that. They did get numbers from Clint and Animal Control they got the working financial numbers of what makes up the total budget.

C. Dates for November and December Board Meeting: It was discussed and decided on the week before each holiday, Wednesday, therefore November 17th and December 15th would be the meeting dates for the ASCMV.

VI. PUBLIC INPUT: Jean Gilbert stated her concern is about limited public access, the appointment only at the Shelter. She doesn't want this to become standard at the Shelter. And that the pandemic is more an endemic and so we will have to live with it. She feels appointments only is an exclusionary practice based on the assumption that everyone has equal internet access to animal photos. And that all the photos are current and posted. Then the assumption that photos alone are going to be enough for a person to make a connection with an animal to therefore want to schedule an appointment to go to the Shelter. She feels animals are missed or passed up due to these reasons. Time is of the essence for getting the animals out through adoption, foster, transport etc. Limiting public access is not

going to help the ticking clock. It negatively impacts the welfare for shelter animals and that is why she feels it cannot be a prolonged policy. She feels the taxpayers are the eyes and the ears of the shelter and the shelter should be a very welcoming place.

Clare Kapner stated she has been a volunteer at the shelter for about 15 years. For 12 years she has done the adoptions at the Farmers Market every Saturday morning. She is not doing the shelter at the Farmers Market any more as a volunteer as they only send staff. They just changed the schedule to only be at the Farmers Market every other week and every other week they will be at PetSmart. They used to have three adoptions every Saturday, one at the Farmers Market which she did, one at Petco which was done by staff, and then a lot of retail like Kia used to do an adoption event. Now at the Farmers Market used to be an opportunity for shelter dogs to get out, they only have foster animals now. These animals are already being socialized and already in a home. The animals at the shelter are not getting exposure at any of these adoption events. The volunteers who used to volunteer with her at the market, they do not come any more. Nothing for them to do. It's a big change she does not think it is a good change.

Frank Bryce stated this was an interesting meeting and appreciated the interaction today. He suggested advertising the shelter being open from 1:00 to 4:00 on Saturday afternoon for general visits, so not all the exposure. He thinks the public needs to get in there to hold the shelter accountable for what they are doing, the way it is run, but also to support it. The surrender animals to the shelter concerns him greatly. He stated people would bring an animal to the shelter and be told they can't turn it in to the shelter and to call some other rescue. He states most rescues are already fully booked with animals. He would like to see the shelter set up some kind of a short thing where the shelter will call people that are designed to take it that may have the room. Having the shelter take the responsibility. He appreciates the great job being done at the shelter for TNR.

VII. CHAIR AND BOARD COMMENTS: There were none.

VIII. Adjournment (12:23 a.m.): Motion for adjournment by Board Member Flores, seconded by Board Member Abeyta-Stuve.

BOARD OF DIRECTORS

Manuel Sanchez, Chairperson

Tessa Abeyta-Stuve, Vice-Chair

	Yvonne Flores, Board Member
	Kasandra Gandara, Board Member
	Diana Murillo-Trujillo, Board Member
	Lynn Ellins, Board Member
ATTEST:	
Amanda Lopez Askin, County Clerk	(



MEMORANDUM

To: Animal Service Center of the Mesilla Valley Board of Supervisors

From: Josie Trevino, Accounting Manager Initials:

Date: October 20, 2021

Subject: Animal Service Center of the Mesilla Valley Unaudited Financial Report

for September 30, 2021.

Attached are the unaudited financial results of the Animal Service Center operations for the period ended September 30, 2021. Some observations for your consideration:

- The Statement of Net Position (page 1) reported cash of \$1,311,826 in the General Fund. Total assets were \$1,630,826. Accrued payroll liabilities ended at \$69,287. Total liabilities were \$250,518. The unassigned fund balance was \$1,380,308.
- The Capital Projects Fund reported restricted fund balance of \$29,798. \$28,000 is due to a transfer from the General Fund in fiscal year 2020; \$1,798 was the balance remaining for the Stern Cat Room Donation
- The Statement of Revenues and Expenditures (page 2) showed YTD operating revenues in the General Fund at \$1,241,236. YTD operating expenditures were \$676,252 with an operating income of \$564,984.
- The Statement of Revenues, Expenditures, and Changes in Fund Balance Budget to Actual (page 3) indicated 32.6% of budgeted revenues and 17.8% of budgeted expenditures had been recognized.
- All expenditures were below the budget parameter of 25.0% except Insurance which is at 66.8% due to prepayment of premiums and Temp Agency Services which is at 51.4% due to increased staffing needs.
- The Grants and Donations Schedule, page 9, provides a summary of grants and donations received.

CC: Leeann DeMouche, Director of Financial Services
CC: Josh Saffell, Senior Accountant
Initials:

Animal Service Center of the Mesilla Valley Statement of Net Position September 30, 2021 (Unaudited)

	Oeptember 30, 20	Zi (Olladaltea)		
	Fund 7440 General Fund	Fund 7441 Capital Projects	Fund 9440 Capital Assets	Statement of Net Position
Assets				
Current Assets				
Cash & investments	\$ 1,311,826	\$ 29,798	\$ -	\$ 1,341,624
Accounts receivable	319,000	-	-	319,000
Total Current Assets	1,630,826	29,798	<u> </u>	1,660,624
Capital Assets				
Equipment, net of accum depr	-	-	207,601	207,601
Total Capital Assets	-		207,601	207,601
				
Total Assets	1,630,826	29,798	207,601	1,868,225
Liabilities				
Current Liabilities	4.000			4 000
Accounts payable	1,362	-	-	1,362
Accrued payroll liabilities	69,287	-	-	69,287
Revenue collected in advance	179,869		-	179,869
Total Current Liabilities	250,518	<u> </u>	-	250,518
Fund Balance				
Restricted	-	29,798	-	29,798
Unassigned	1,380,308	-	207,601	1,587,909
Total Fund Balance	1,380,308	29,798	207,601	1,617,707
Total Liabilities and Fund Balance	\$ 1,630,826	\$ 29,798	\$ 207,601	\$ 1,868,225

Animal Service Center of the Mesilla Valley Statement of Revenues, Expenditures, and Changes in Fund Balance For the Period Ended September 30, 2021 (Unaudited)

	General Fund 7440 Actual	Capital Projects 7441 Actual	Fixed Assets 9440 Actual	Total
Revenues				
Pet licenses-CLC	\$ 3,548	\$ -	\$ -	\$ 3,548
Pet licenses-DAC	2,554	-	-	2,554
Vaccinations	14,790	-	-	14,790
Pet micro-chip	5,190	-	-	5,190
Onsite adoptions	18,000	-	-	18,000
Return to owner-DAC	3,465	-	-	3,465
Return to owner-CLC	5,161	-	-	5,161
Spay/neuter	18,374	-	-	18,374
Dona Ana County	524,636	-	-	524,636
City of Las Cruces	633,182	-	-	633,182
City of Anthony	· -	-	-	-
Donations & memorials	6,301	_	_	6,301
Grant revenue	-	_	_	-
City of Sunland Park	_	_	_	_
Village of Hatch		_	_	
Other revenue	- 	-	-	-
	5,645	-	-	5,645
Investment income	390		- _	390
Total revenues	1,241,236		-	1,241,236
Expenditures				
Personnel	479,956	-	-	479,956
Temp agency services	13,877	-	-	13,877
Repairs and maintenance	3,452	_	_	3,452
Services	99,340	_	_	99,340
Supplies	39,315			39,315
Insurance		-	-	
	33,746	-	-	33,746
Other	6,566	-	-	6,566
Depreciation				
Total expenditures	676,252		-	676,252
Net Operating Income (Loss)	564,984	_ _	- _	564,984
Transfers	-	-	-	-
Net Change in Fund Balance	564,984			564,984
Net Investment in Capital Assets				
Beginning Fund Balance	815,324	29,798	207,601	1,052,723
Ending Fund Balance	\$ 1,380,308	\$ 29,798	\$ 207,601	\$ 1,617,707

Animal Service Center of the Mesilla Valley Statement of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual For the Period Ended September 30, 2021 (Unaudited)

	Budget	Actual	Actual/Bgt %
Revenues			
Pet licenses-CLC	\$ 40,669	\$ 3,548	8.7%
Pet licenses-DAC	14,389	2,554	17.7%
Vaccinations	53,010	14,790	27.9%
Pet micro-chip	30,292	5,190	17.1%
Onsite adoptions	90,000	18,000	20.0%
Return to owner-DAC	15,806	3,465	21.9%
Return to owner-CLC	25,792	5,161	20.0%
Spay/neuter	79,349	18,374	23.2%
Dona Ana County	1,450,000	524,636	36.2%
City of Las Cruces	1,750,000	633,182	36.2%
City of Anthony	6,000	-	0.0%
Donations & memorials	25,052	6,301	25.2%
Grant Revenue	197,519	-	0.0%
City of Sunland Park	2,858	-	0.0%
Village of Hatch	335	-	0.0%
Other revenue	20,973	5,645	26.9%
Investment income		390	100.0%
Total revenues	3,802,044	1,241,236	32.6%
Expenditures			
Personnel	2,498,820	479,956	19.2%
Temp agency services	27,000	13,877	51.4%
Repairs and maintenance	26,488	3,452	13.0%
Services	771,732	99,340	12.9%
Supplies	362,939	39,315	10.8%
Insurance	50,508	33,746	66.8%
Other	40,826	6,566	16.1%
Total expenditures	3,802,044	676,252	17.8%
Net change in Fund Balance	<u> </u>	564,984	
Beginning Fund Balance		815,324	
Ending Fund Balance		\$ 1,380,308	

Animal Service Center of the Mesilla Valley Statement of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual - Executive Director For the Period Ended September 30, 2021 (Unaudited)

	Budget	Actual	Actual/Bgt %
Expenditures			
Personnel	177,205	40,050	22.6%
Services	500	-	0.0%
Supplies	3,125	1,295	41.4%
Other	6,938	-	0.0%
Total expenditures	187,768	41,344	22.0%

Animal Service Center of the Mesilla Valley Statement of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual - Medical Director For the Period Ended September 30, 2021 (Unaudited)

	Budget	Actual	Actual/Bgt %
Expenditures			
Personnel	723,925	123,793	17.1%
Services	311,869	17,749	5.7%
Supplies	38,642	522	1.4%
Other	16,500	524	3.2%
Total expenditures	1,090,936	142,588	13.1%

Animal Service Center of the Mesilla Valley Statement of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual - Kennel Director For the Period Ended September 30, 2021 (Unaudited)

	Budget	Actual	Actual/Bgt %
Expenditures			
Personnel	963,623	198,602	20.6%
Temp agency services	27,000	13,877	51.4%
Repairs and maintenance	26,488	3,452	13.0%
Services	20,815	264	1.3%
Supplies	147,525	28,530	19.3%
Other	12,888	5,800	45.0%
Total expenditures	1,198,339	250,525	20.9%

Animal Service Center of the Mesilla Valley Statement of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual - Administrative Operations For the Period Ended September 30, 2021 (Unaudited)

	Budget	Actual	Actual/Bgt %
Expenditures			
Personnel	634,067	117,511	18.5%
Services	394,989	77,516	19.6%
Supplies	29,654	1,104	3.7%
Insurance	50,508	33,746	66.8%
Other	4,500	240	5.3%
Total expenditures	1,113,718	230,117	20.7%

Animal Service Center of the Mesilla Valley Statement of Revenues, Expenditures,

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General Fund

		7440							
	Revis	Revised Budget	July	July 2021	Augu	August 2021	September 2021	Total	Actual/Bgt %
Revenues									
Pet licenses-CLC	↔	40,669	↔	2,012	↔	1,536	· \$	\$ 3,548	8.7%
Pet licenses-DAC		14,389		892		1,069	293	2,554	17.7%
Vaccinations		53,010		1,775		11,490	1,525	14,790	27.9%
Pet micro-chip		30,292		1,105		3,365	720	5,190	17.1%
Onsite adoptions		000'06		6,920		8,785	2,295	18,000	20.0%
Return to owner-DAC		15,806		1,140		1,485	840	3,465	21.9%
Return to owner-CLC		25,792		2,443		1,508	1,210	5,161	20.0%
Spay/neuter		79,349		7,387		4,222	9,765	18,374	23.2%
Dona Ana County		1,450,000	31	319,000	_	102,818	102,818	524,636	36.2%
City of Las Cruces		1,750,000	38	385,000		124,091	124,091	633,182	%0.0
City of Anthony		000'9		٠		•	•	•	%0.0
Donations & memorials		25,052		1,274		2,416	2,611	6,301	25.2%
Grant revenue		197,519		•		•	•	•	%0.0
City of Sunland Park		2,858		٠		٠	•	•	%0.0
Village of Hatch		335		٠		٠	•	•	%0.0
Other revenue		20,973		1,798		2,429	1,418	5,645	26.9%
Investment income		1		•		971	(581)	390	%0.0
Total revenues		3,802,044	7	730,746		266,185	244,305	1,241,236	32.6%
Expenditures									
Personnel		2,498,820	0)	92,179	_	150,111	237,665	479,955	19.2%
Temp agency services		27,000		٠		•	13,877	13,877	%0.0
Repairs and maintenance		26,488		653		1,664	1,135	3,452	13.0%
Services		771,732	N	26,259		27,926	45,156	99,341	12.9%
Supplies		362,939		3,438		12,645	23,232	39,315	10.8%
Insurance		50,508		2,815		29,934	266	33,746	%8.99
Other		40,826		1,278		3,369	1,919	995'9	16.1%
Depreciation		250		•		•	1	ı	%0.0
Total expenditures		3,802,294	12	126,622		225,649	323,981	676,252	17.8%
Net Operating Income (Loss)		(250)	09	604,124		40,536	(79,676)	564,984	
Transfers		•		•		1		•	
Net Change in Fund Balance	↔	(250)	\$ 60	\$ 604,124	s	40,536	\$ (79,676)	\$ 564,984	

Animal Service Center of the Mesilla Valley Grants and Donations Schedule as of September 30, 2021

			Award	Award Life-to-Date	Remaining			
Fund	Project	Project Name	Amount	Amount Expenditures	Balance	Type	End Date	Purpose
								To cover any expenses associated with the Best Friends Executive Leadership
7440	11924	Best Friends Executive Leadership	\$ 5,000	0 1,249	\$ 3,751	3,751 Local Grant	Until Spent	Program
7440	11943	11943 Carroll Petrie Foundation	\$ 25,000		2,553 \$ 12,447 Local Grant	Local Grant	Until Spent	No stipulations
7440	11944	11944 Maddie's Pet Foster Care COVID Stimulus \$	\$ 10,000	0 3,888	\$ 6,112 Local Grant	Local Grant	Until Spent	Supports ASCMV Foster Care Efforts
								The Kern donation provides funding strictly for costs associated with the
7441	11627	Stern Donation	\$ 50,000	4	8,202 \$ 1,798 Donation	Donation	Upon completion	renovation of the cat room.

Animal Services Center of the Mesilla Valley Monthly Statistics Report-September 2021

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						Pocket Avian		Avian	Livestock (horse, goat, sheep, pig,	Wildlife (skunk, bat, coyote, fox,	ì
		Dogs	Cats	Rabbits	Reptiles	Pets	E	L, W	donkey)	raccoon)	l otal
INTAKE	City of Las Cruces										
	Owner Surrender	61	13								74
	Returned Adoptions	7	7								6
	Seized/Welfare Hold	5	0								5
	Strays (brought in by the public)	35	92								110
	Strays (brought in by Animal Control)	87	111	3							201
	Wildlife										0
	Subtotal City of Las Cruces	195	201	8	0	0	0	0	0	0	399
	Doňa Ana County										
	Owner Surrender	32	9	1							39
	Returned Adoptions	2	4								9
	Seized/Welfare Hold	3	0								3
	Strays (brought in by the public)										0
	Strays (brought in by Animal Control)	125									176
	Wildlife	17	39								56
	Subtotal Doña Ana County	179	100	1	0	0	0	0	0	0	280
	Anthony, NM	25	8								33
	Hatch										0
	Mesilla	1	1								2
	Sunland Park	3									3
	WSMR										0
	Born In Care	0	9								5
	Community Cats										0
	Jurisdiction Unknown/Other	3									3
											0
	Total Intake	406	315	4	0	0	0	0	0	0	725

al		0	0	0	0	0	0	0	10					9 6	151	2 6	97	×	0	28	158	121	0	45	0	10	2	<u></u>	2	4	_	က	0	9		0	0	> \(\tau	-T*	- [7	7	0	0	22
Total																1	1																					\downarrow	\downarrow	\downarrow					
Wildlife (skunk, bat, coyote, fox, raccoon)																																													
Livestock (horse, goat, sheep, pig, donkey)															0																														
Avian L, W															0																														
Avian E) 																														
Pocket Pets															9																														
Reptiles																																													
Rabbits															0																														
Cats															52	33	14	8		1	44	121		10		0	0	0	0	0	0	0		0					0	0	2	7			7
Dogs								0	1					C	7	90	12			22	114			35		10	2	0	2	4	,	3		9						- (0	0			15
	Admin Missing	Foster-Escaped	Foster-Lost Contact	Foster-Stolen From	FTA-Escaped	FTA-Lost Contact	FTA-Stolen From	Foster-Gave Away	Offsite-Missing	Offsite-Stolen From	Shelter-Escaped	Shotter Missing	Shelter Stolen From	Subtotal Admin Miceina	Subtotal Admin Missing	Adoptions	Expired in Shelter Care	Expired in Foster Care	DOA	Return to Owner	Transferred Out (Rescues)	Community Cats (TNR)	Wildlife Release	Owner Request Futhanasia	Euthanized	Behavior - Addressive - Dod	Behavior - Addressive - Other Animals	Behavior - Addressive - People	Behavior - Feral	Behavior - High Arousal Level	Behavior - Problem Eliminator	Behavior - Resources Guarding	Behavior - Timid	Behavior - Timid - Fear Biter	Court Order	Medical Distancer Suspect Desp(C)	Medical - Disterniber Ousbeet - Nesphor	Madical Distance TV	Medical - Disterriper - 1A	Medical - Distember - Non TX	Medical - Failure of Vital Function	Medical - Failure To Thrive	Medical - Felv	Medical - FIV	Medical - General
	OUTCOME	(city and county)																																											

									Livestock	Wildlife	
		Dogs	Cats	Rabbits	Reptiles	Pocket Pets	Avian E	Avian L, W	(horse, goat, sheep, pig, donkey)	(skunk, bat, coyote, fox, raccoon)	Total
	Medical - Geriatric Issues										0
	Medical - HW Positive - TX										0
	Medical - HW Positive - Non TX										0
	Medical - Mange - TX										0
	Medical - Mange - Non TX										0
	Medical - Mass										0
	Medical - Neurological										0
	Medical - Organ Failure										0
	Medical - Parvo - TX										0
	Medical - Parvo - Non TX										0
	Medical - Pregnant										0
	Medical - Prolapse										0
	Medical - Respiratory Signs - TX	20	4								24
	Medical - Respiratory Signs - Non TX	1	8								6
	Medical - Ringworm	0	4								4
	Offsite Euthanasia										0
	Rabies Suspect - Injured										0
	Rabies Suspect - Sick/Symptomatic										0
	Rabies Suspect - Wildlife										0
	Severe Injuries - Animal Attack	1									1
	Severe Injuries - General	1	4								5
	Severe Injuries - Hit By Car	0	1								1
	Space - Behavior	3	0								3
	Space - General										0
	Space - Medical	12	9								18
	Wildlife - Nuisance										0
	Subtotal Euthanized	92	43	0	0	0	0	0	0	0	135
	Euthanasia Rate	22.7%	13.7%	na	na	na	na	na	na	na	18.6%
	Total Outcome	408	294	2	0	0	0	0	0	0	704
Grand Total	Intake*	406	315	4	0	0	0	0	0	0	725
	Outcome*	408	294	2	0	0	0	0	0	0	704
Statistics	Live Release Rate	74.4%	83.6%	100.0%	na	na	na	na	na	na	78.3%
	Euthanized. Expired in Care. DOA	104	65	0	0	0	0	0	0	0	169
	Average Intake/day	13.5	10.5	0.1	0.0	0.0	0.0	0.0	0.0	0.0	24.2
	Average Outcome/day	13.6	9.8	0.1	0.0	0.0	0.0	0.0	0.0	0.0	23.5
	Average Euthanizations/day	3.1	1.4	0.0	0.0	0.0	0.0	0.0	0.0	0.0	4.5
	Average RTO/day	1.9	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	1.9
	Average Adoptions/day	3.2	1.8	0.1	0.0	0.0	0.0	0.0	0.0	0.0	5.0

**ASCMV Website Page Views -- 37, 436 **ASCMV Facebook Page Views -- 2,548

***ASCMV Instagram -- 27,741 people reached; 215,997 impressions; 456 ad clicks ***ASCMV Snapchat -- 81,265 impressions; 722 ad clicks